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# Portuguese Higher Education System

*Paulo Resende da Silva*

November 17, 2022



## AGENDA

Important dates

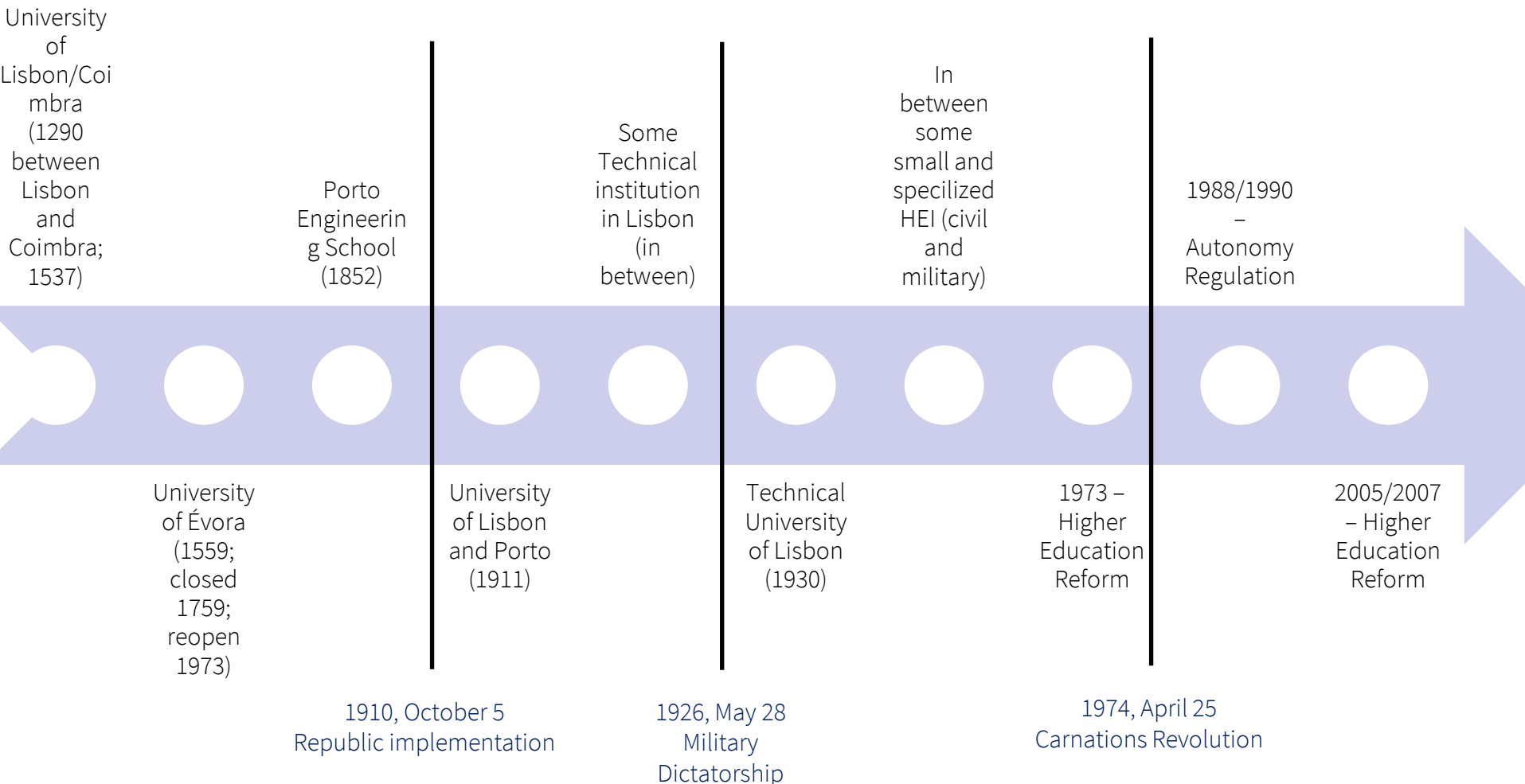
Relevant regulation

Dual system/Portuguese system

System Governance

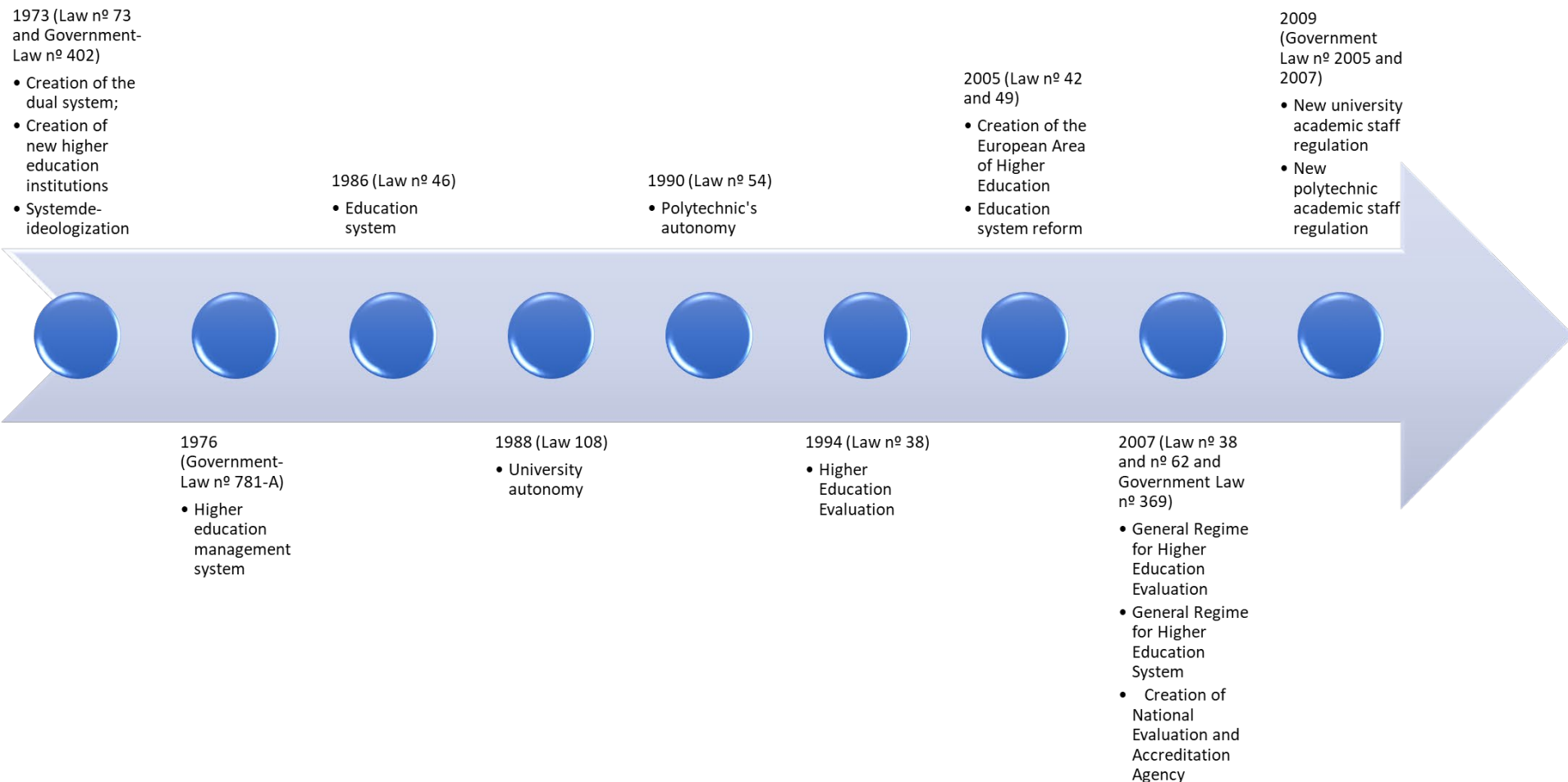


# RELEVANT MOMENTS





# RELEVANT LEGISLATION





# RELEVANT LEGISLATION

**Lei n.º 62/2007**

**de 10 de Setembro**

## **Regime jurídico das instituições de ensino superior**

<b>RJIES</b>	<b>Denomination</b>	<b>Main topics</b>
Title 1 (article 1 to 30)	Principles and common provisions	Mission, purpose of the HE, types of HEI, duties of the States and others stakeholders, autonomy, students, social services, public funds, etc.
Title 2 (article 31 to 64)	Institutions, organizational units (faculties) and study cycle (BA to PhD/and Pos-PhD)	Requisites of the institutions and professors, private HEI, organic units (faculties, ...) and program cycles
<u>Title 3 and 4 (article 65 to 137; and 138 to 146)</u>	<u>Organisation and management of the public HEI (title 3) and private HEI (title 4)</u>	<b>Main organisational bodies and the management system</b>
Title 5 (article 147 to 169)	Accreditation, evaluation, responsibilities and controlling of the HEI	
Title 8 (article 170 and 171)	General Coordination Council of the HE	Mission and composition



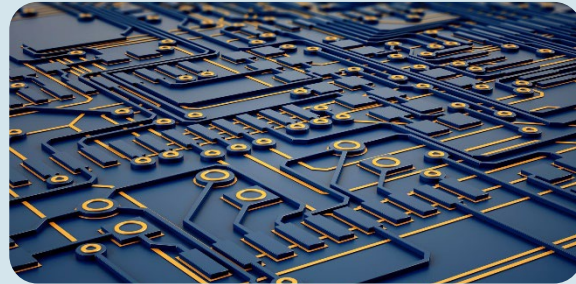
## RELEVANT LEGISLATION – RJIES: MAIN CHANGES

- Governance model
- Structure of the HEI
- The democratic representation
- Creation of the legal figure of the *University Foundation*
- Requisites about who can be the *Rector*

# DUAL SYSTEM



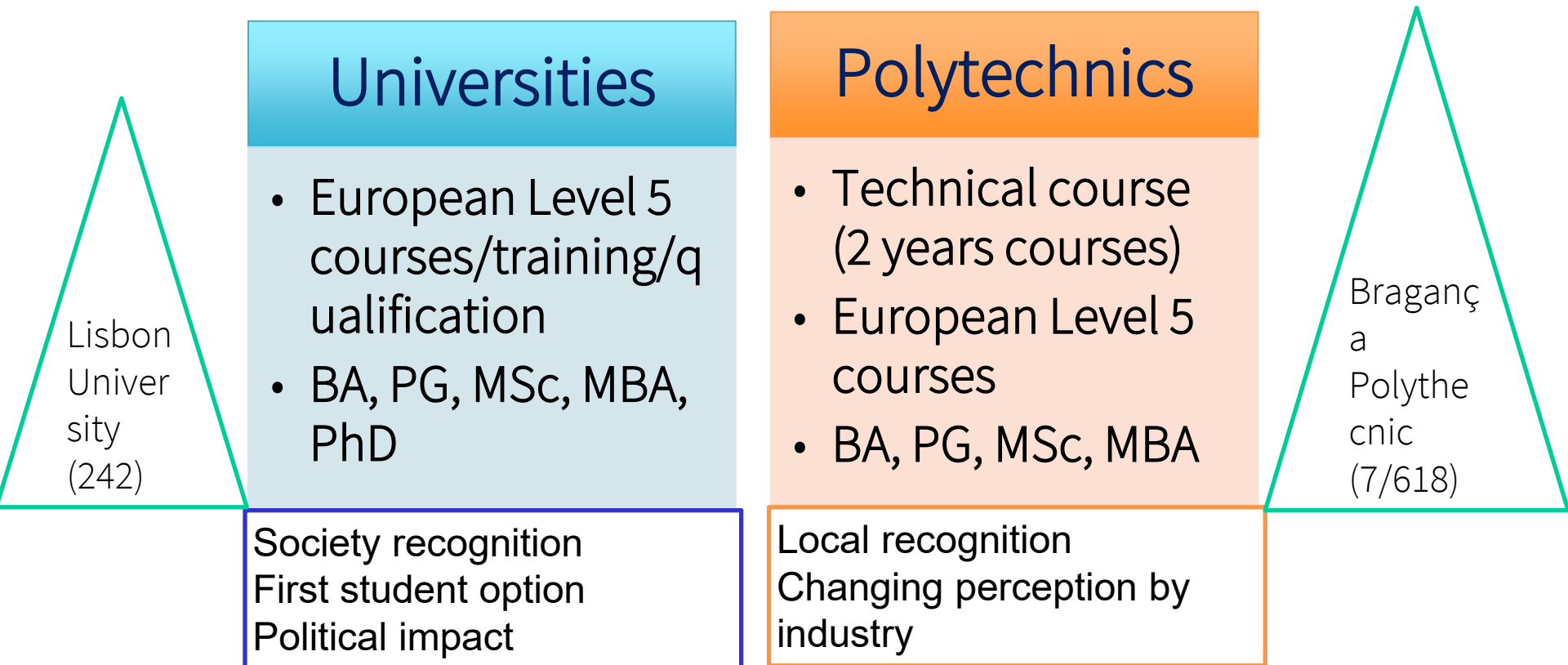
Univer-  
sities



Polyte-  
chnics



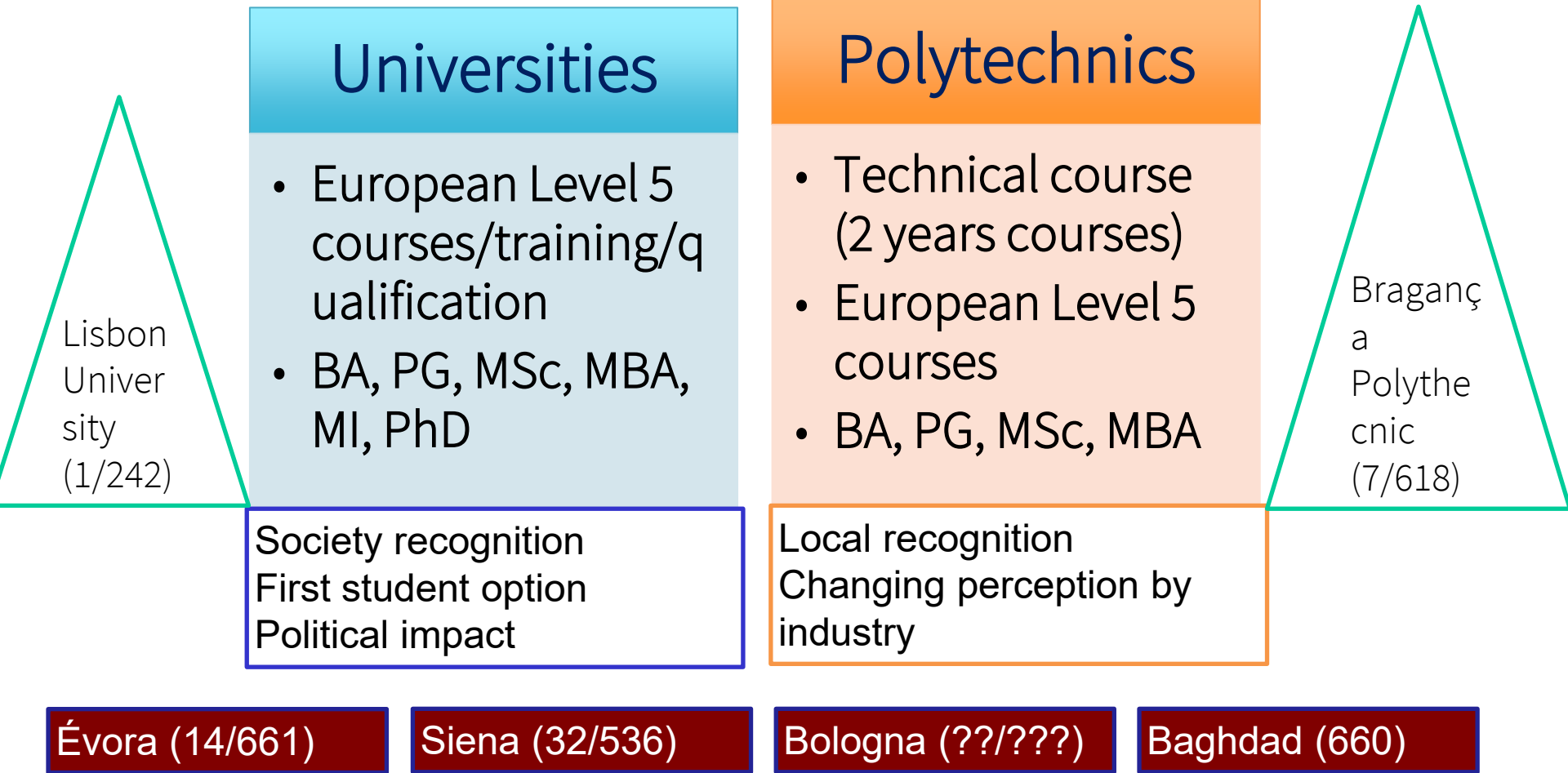
# DUAL SYSTEM



Source: SCImago Institutions Rankings



# DUAL SYSTEM



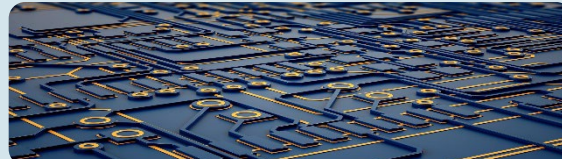
Source: SCImago Institutions Rankings

# PORTUGUESE SYSTEM



Universities

35



Polytechnics

61



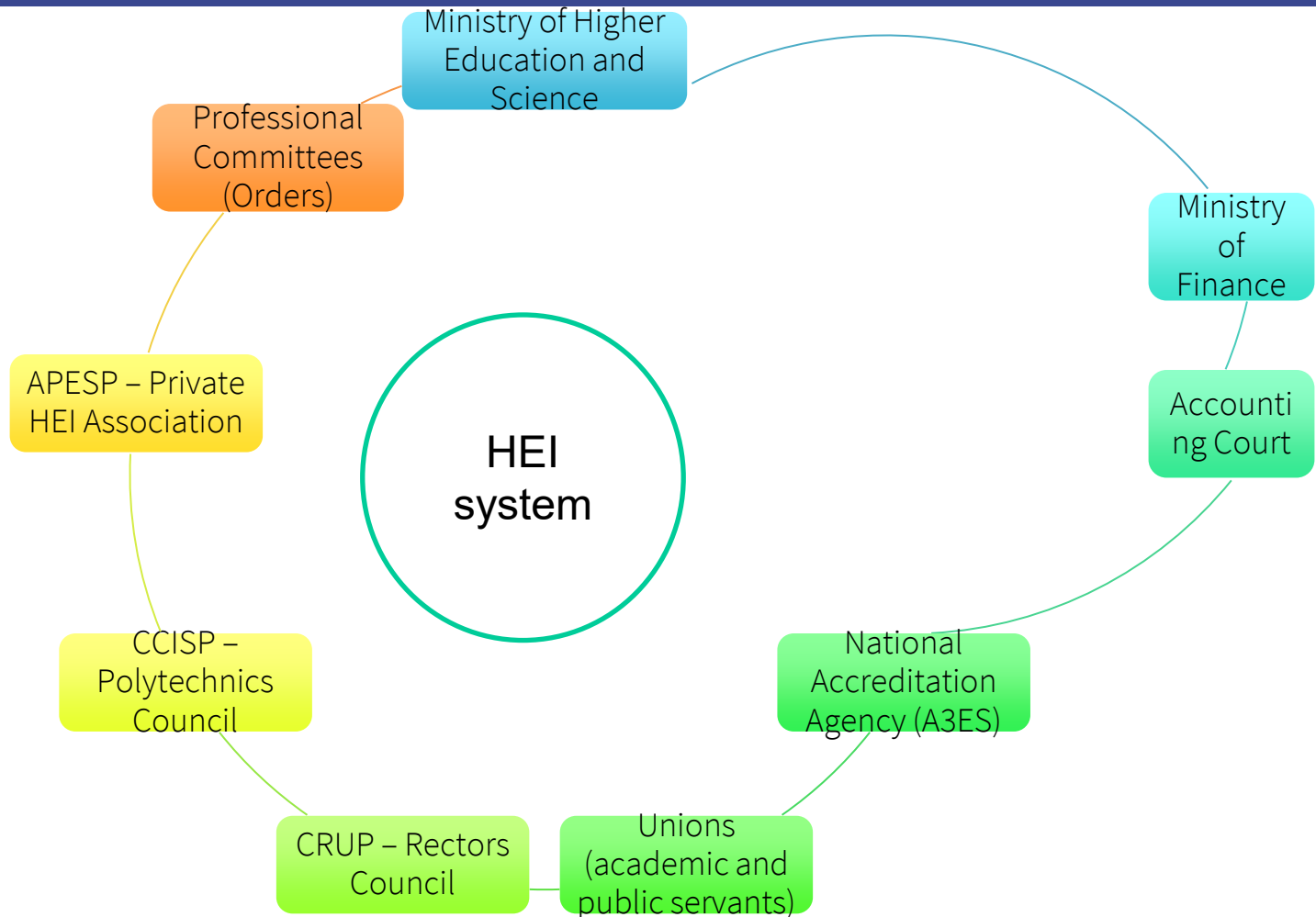
Military and  
Security forces

2 + 1

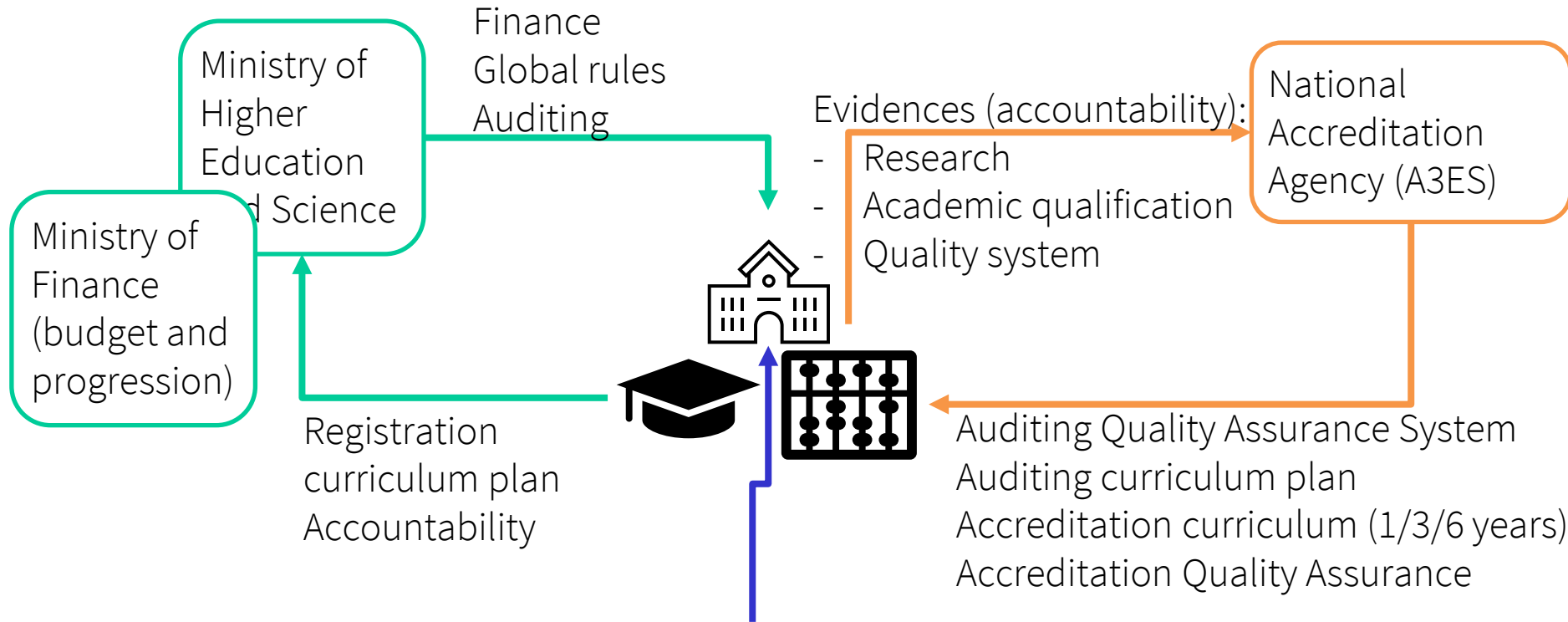
99 HEI



# SYSTEM GOVERNANCE: KEY STAKEHOLDERS



# SYSTEM GOVERNANCE

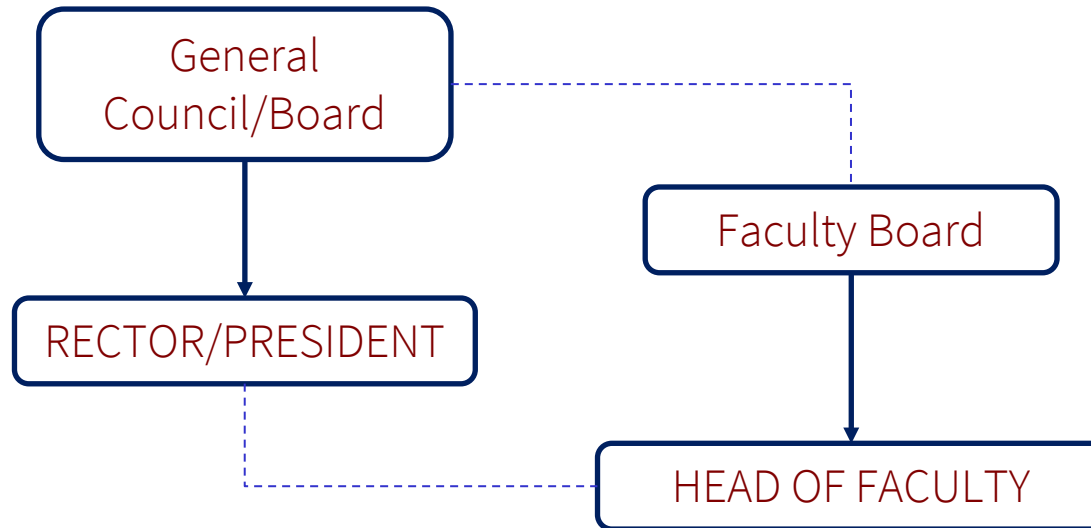


Total Autonomy:

- Budget (by Law)
- Curriculum portfolio (by Accreditation)
- Strategy orientation

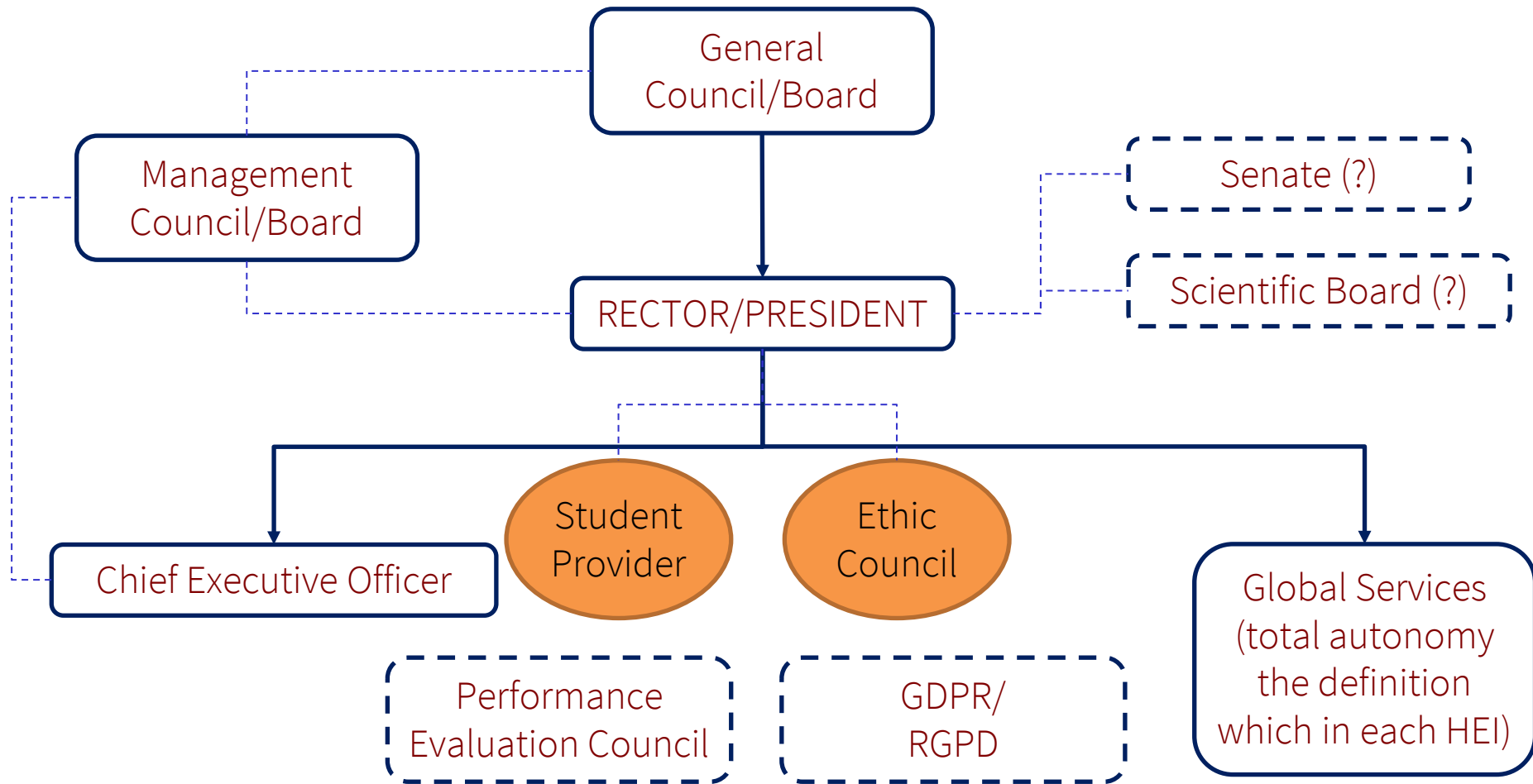


# HEI SYSTEM GOVERNANCE



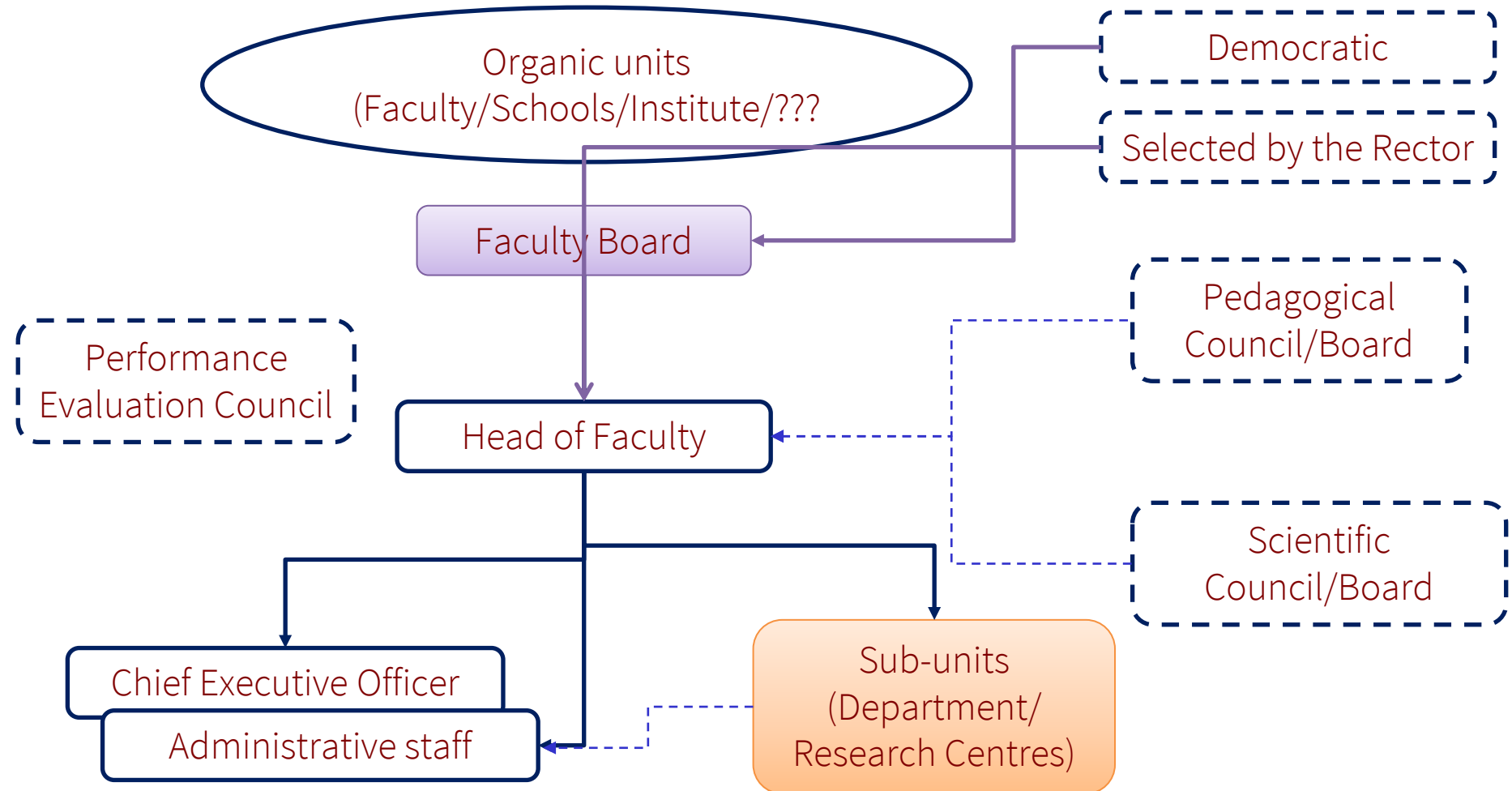


# HEI SYSTEM GOVERNANCE





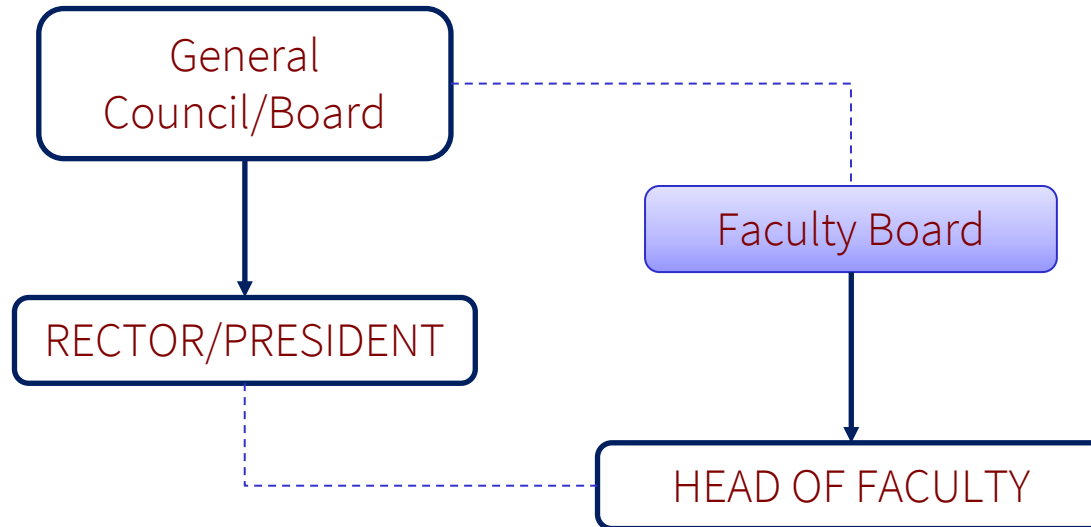
# SYSTEM GOVERNANCE







# HEI SYSTEM GOVERNANCE: KEY MACRO-ORIENTATION (INTENTIONAL AND REQUESTED)





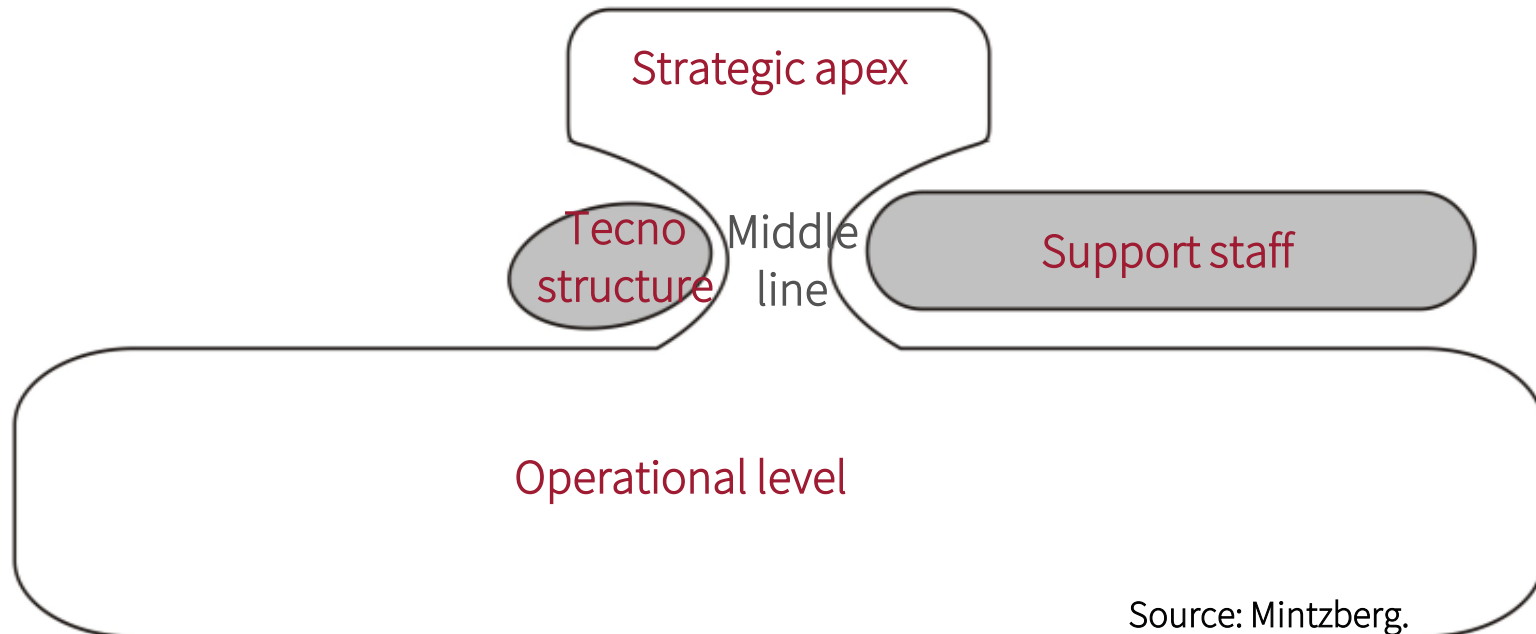
Thanks

*Paulo Resende da Silva*



# UNIVERSITY OF ÉVORA: MINTZBERG MODEL

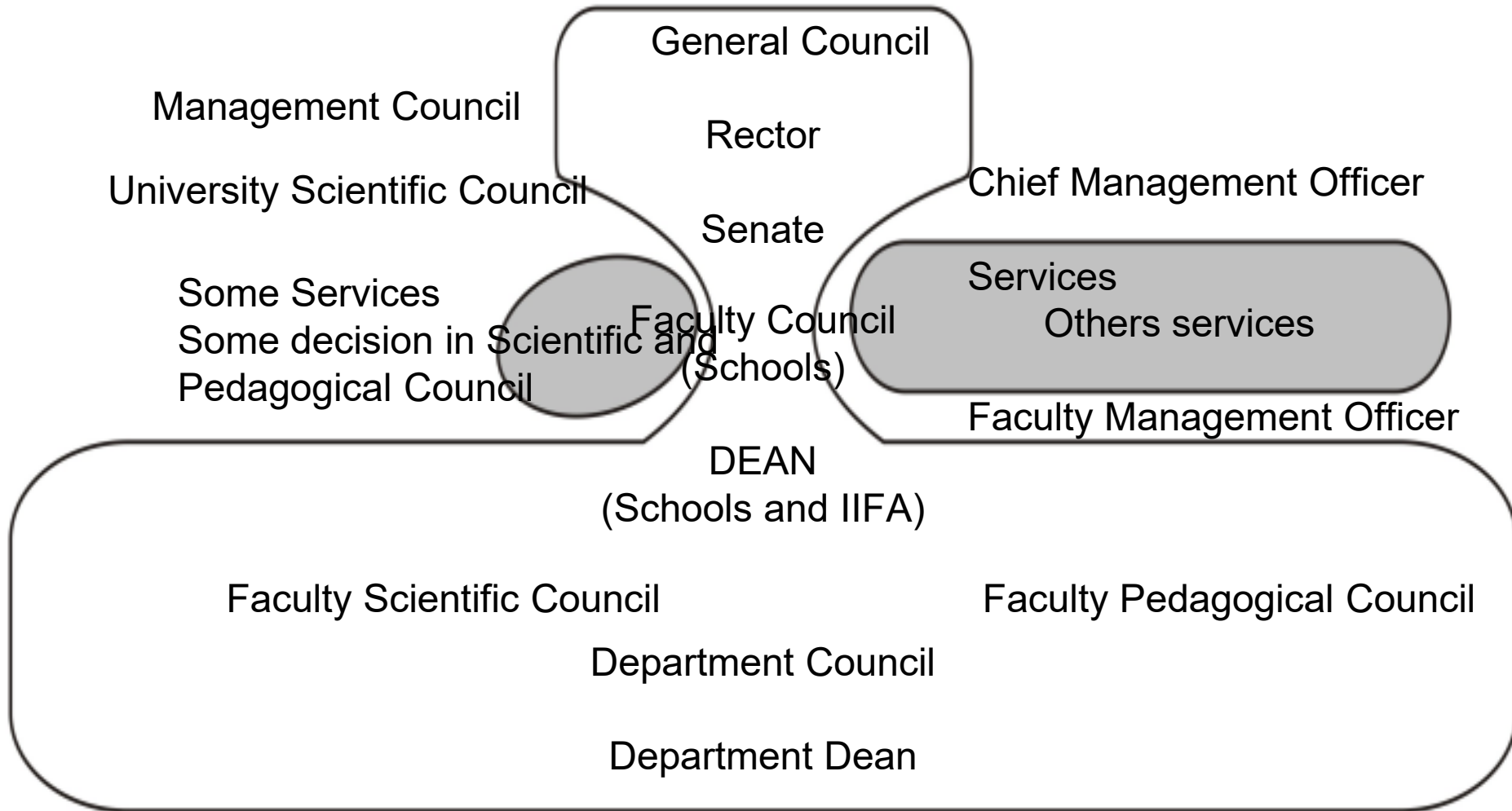
- Universities are Professional Bureaucracy
  - Focus on operational center/level
  - Focus the qualifications as the principal mechanism of coordination
  - Focus on horizontal decentralization



Source: Mintzberg.



# UNIVERSITY OF ÉVORA: MINTZBERG MODEL





Innovative Governance Practices  
in the Higher Education Institutions in Iraq

## CONTACTS

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